

Ethics Assessment Tools



Presented by:

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ECMI



- 1. Ethical Culture Maturity Indicator (ECMI)
 - Measurement of ethical culture/climate
 - Uses the most prominent constructs identified in the research literature
 - Normed with XXXXX employees across XXXX organisations
 - 1 7 38 structure (application of EFA, CFA, and reliability)





Total score ranking in percentile



76th percentile FRAGILE UNDERDEVELOPED DEVELOPING MATURE

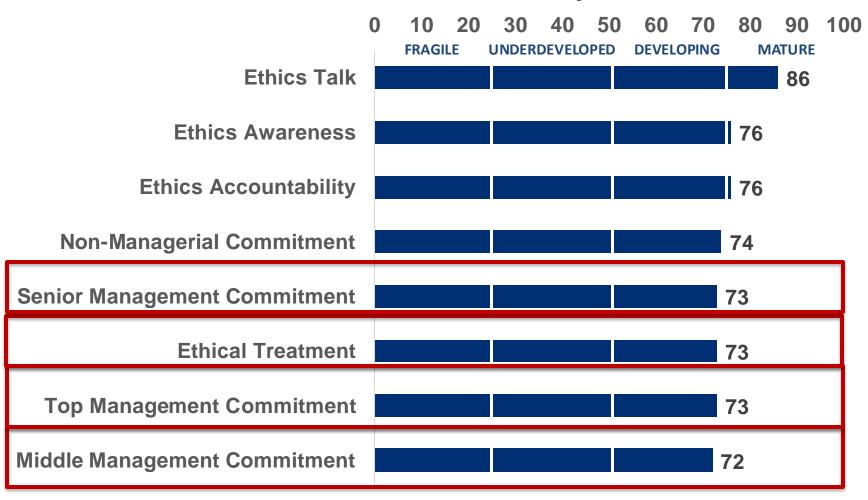




Ethical Culture Maturity: Dimension Scores











Ethics Behaviour Risk Indicator (EBRI)



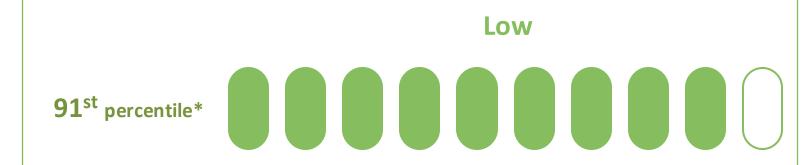
- 1. The Ethics Behaviour Risk Indicator (EBRI):
 - Measures the frequency of observed unethical conduct as experienced by employees in their day-to-day work.
 - Focuses on the most common factors identified in CWB research and in behaviour checklists
 - Normed with XXXX employees across XXXXX organisations.
 - 1 7 84 structure (EFA, CFA and Reliability)





Total Score Ranking Percentile





*Comparison with a norm group – that includes 69 organisations in SA, rest of Africa & Middle East.

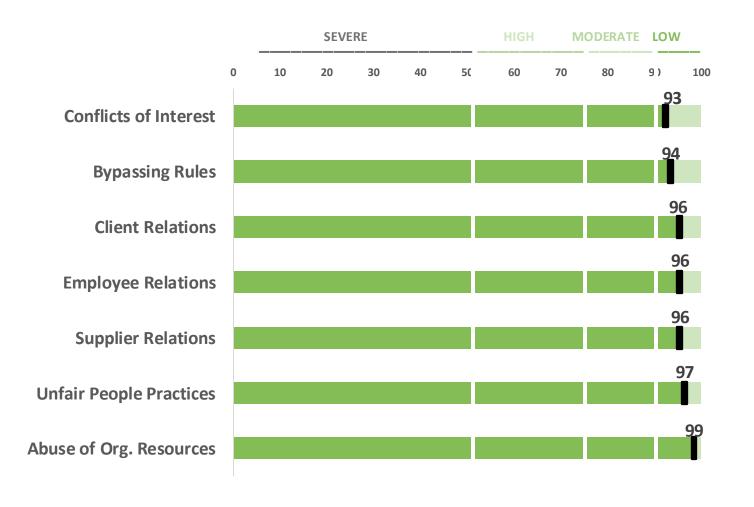
This indicates that unethical behaviour in [CLIENT] is being observed relatively infrequently.





Ethics Behaviour Risk Dimension Scores



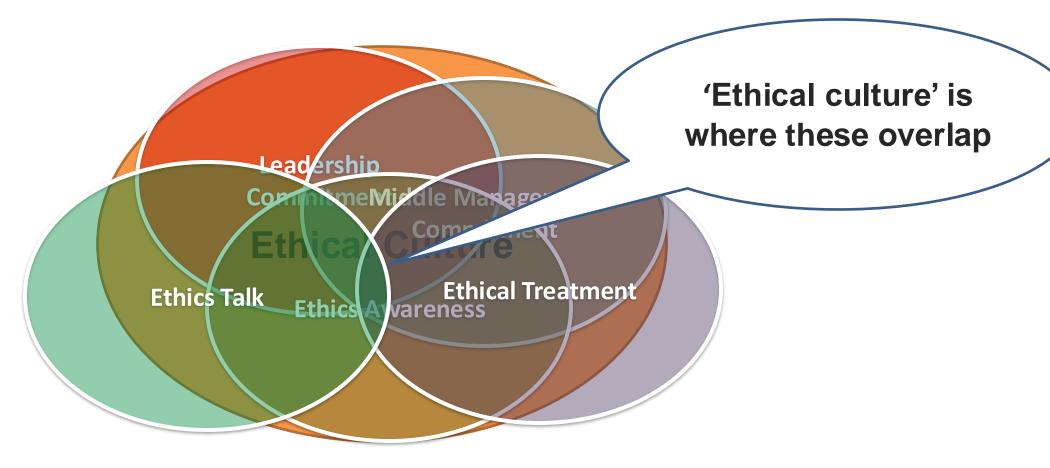






Ethical culture is not one thing ...







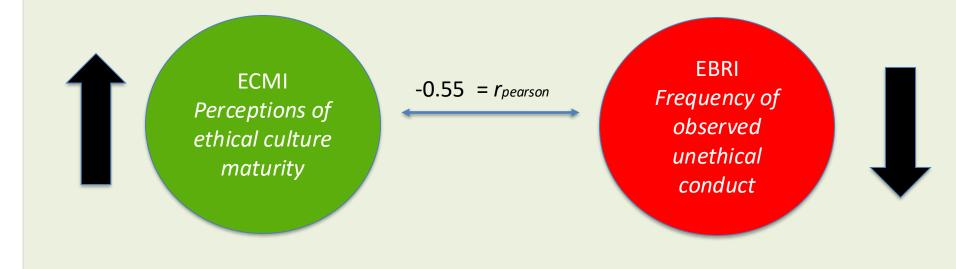


Testing our assumption





To test our assumptions, we looked at whether there was a relationship between the ECMI and EBRI results.





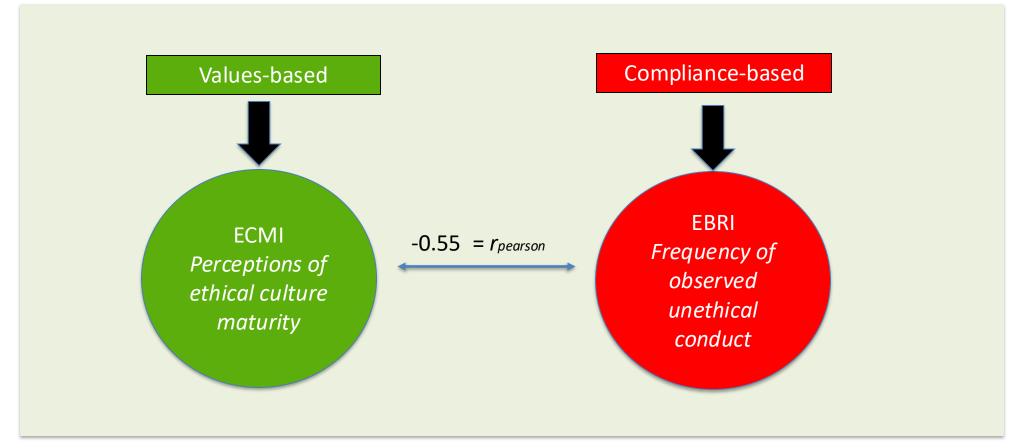




Two entry points







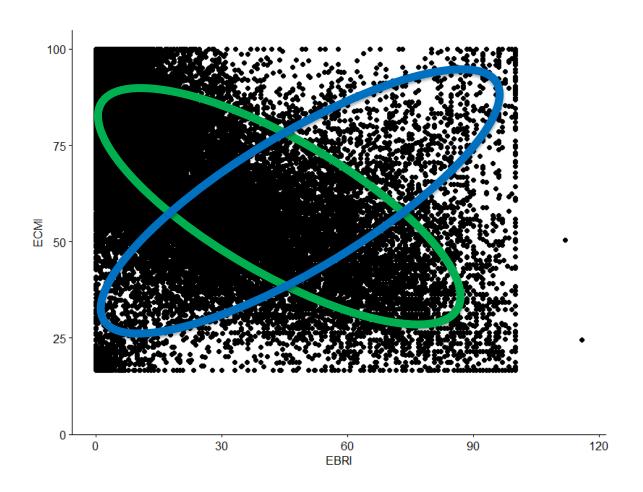






A visual inspection





- As ethical culture improves unethical behaviour reduces (linear)
- For a substantial minority this works in the opposite direction (linear)
 - Too much compliance/lack of valuesbased understanding (authoritarian)
 - Too little compliance and too much values-based or aspirational ethics (too little structure)
 - Both compliance and values-based ethical interventions should be used (balanced or non-linear)







Thank you

The Ethics Institute is an independent public benefit institute producing original thought leadership and offering a range of services and products related to organisational ethics.











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